### Robert A. Taft Information Technology High School



MDE/NCA Spring School Improvement Conference Illinois Education Association April 14, 2011

Robert A. Taft Information Technology High School

### Taft IT Program Overview

- Robert A. Taft Information Technology High School is organized for student success using the following model:

   Preparatory Academy serves grades 9 and 10

   Senior Institute serves grades 11 and 12



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   Preparatory Academy students
   Study 17 areas of information technology
   Gain opportunity to make informed decisions about area of focus in Senior Institute





## **CBS Evening News Video** December 2006

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- Preparatory Academy students
   Study 17 areas of information technology
  - Gain opportunity to make informed decisions about area of focus in Senior Institute
- Senior Institute students specialize in many areas of technology
  - including:

     Interactive Media, including Final Cut Pro
  - Cisco Networking
  - Information Services and Support, including A+ Certification

### **Demographics**

- Demographics
  - -93% African-American
  - -3% White
  - -3% Multi-racial
  - -1% Asian
  - -72% Free and Reduced Lunch
  - -60% Male; 40% Female
  - -35% Students with Disabilities

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### **Demographics**

- Demographics
   93% African-American
  - 3% White
  - 3% Multi-racial1% Asian

  - 72% Free and Reduced Lunch

  - 60% Male; 40% Female35% Students with Disabilities
- · Entrance Requirements
  - None
  - Taft IT is one of the few comprehensive IT schools in the country that does not screen students for high math/science scores.

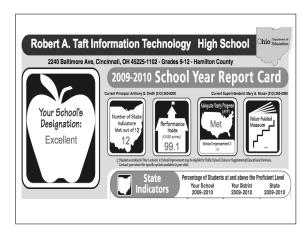
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### **Transformational Change**

- In 2000, Robert A. Taft High School chose to become the first restructured high school in Cincinnati Public Schools.
- At that time, the school was perhaps the lowest performing high school in Ohio with a graduation rate of 18%.
- Community involvement produced an Information Technology focus amidst other program areas across the city including Paideia, Montessori, and University Schools.
- Robert A. Taft Information Technology High School came into existence.
- An instrumental partnership with Cincinnati Bell was established.

Smith/	Turner	April	14,	201	1





### **Key Strategies**

- There were several strategies that were put into place during restructuring:
  - Teacher responsibility for student achievement through pure teaming
  - Teacher-led research for best practices models
  - School-based professional development
  - Teacher-leaders at Taft but also in CPS as a whole
  - Team structure modeling with high-performing teams

### **Professional Development**

- · Professional development works best at Taft Technology when it is delivered by in-house experts.
- · PD activities have included:
  - Differentiated Instruction
  - Writing Across the Curriculum
  - Four-column Method
  - Subject-area Specialization
  - Learning Teams
  - Book Studies

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### **Book Studies**

- · Book studies have been an integral part in capacity building for teachers.
- · Book studies have included:
  - Subjects Matter (Daniels)
  - How to Differentiate Instruction in Mixed-Ability Classrooms (Tomlinson)
  - What's Worth Fighting For (Fullan)
  - Good to Great (Collins)
  - Community: The Structure of Belonging (Block)
  - The Five Dysfunctions of a Team (Lencioni)

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## Challenges/Solutions

- Successful team modeling produced an unexpected backlash from other teams
- Most people wanted the high-performing team split up across other teams.
- The high-performing team's results included:
  - Better student attendance
  - Lower disciplinary issues
  - Higher standardized test achievement
- To counter staff negativity, the following occurred:
  - Data was shared that showed that students were not hand-picked.
  - Data was shared that showed that students were not just those involved in athletics.
  - 8th grade test scores were shared showing that scores for the high performing team's students were similar to other

## Challenges/Solutions

- Parent involvement was also a challenge in the early years of restructuring. Open House events usually averaged 20 parents.
- Parent conferences were not working since students were being hammered and badgered by teachers. Therefore, conferences were not productive.
- With the help of Cincinnati Bell, parents were encouraged to come to Open House events through raffles and giveaways.
- Now, no raffles are needed; parent involvement is at an alltime high.
- Parent conferences turned into student-led conferences, where students took the lead, showcasing their own progress through portfolios and sample work.

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### Challenges/Solutions

- As a result of the resentment shown towards the one high-performing team, a "can I really do it?" attitude seemed to be prevalent.
- To counteract this attitude, a team-based school model was put into effect. This gave teams more autonomy.
- Teachers were asked to teach with doors open to change patterns of isolation.
- High expectations were presented as the norm for all
- Instead of intimidation and disrespect, everyone began to believe that "I can do it" is the best attitude to have.
- FAILURE IS NOT AN OPTION became our motto.

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## School Motto Taft Information Technology High School Academics - College Access - Related Services - Activities Personal Commentary - Bibliogenes - Bibliogenes - Activities Recental Commentary - Bibliogenes - Bibliogenes - Activities Recental Commentary - Bibliogenes - Bibliogenes - Activities Personal Commentary - Bibliogenes - Bibliogenes - Activities Recental Commentary - Bibliogenes - Bibliogenes - Activities Recental Commentary - Bibliogenes - Bibliogenes - Activities Recental Commentary - Bibliogenes - Activities Recentary - Bibliogenes - Act

### **CO-CURRICULARS**

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### Increased Student "Buy In"

- Co-curricular activities reflect increased student involvement, support

   Pre-restructuring: 30 students involved

   Currently: More than 350 students involved



### Increased Student "Buy In"

- Co-curricular activities reflect increased student involvement, support
   Pre-restructuring: 30 students involved
   Currently: More than 350 students involved
- Sports teams achieved league championships in:
  - Basketball (boys and girls)
     Track (boys and girls)
  - Baseball



### Increased Student "Buy In"

- Co-curricular activities reflect increased student involvement, support
- Involvement, support

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  Currently: More than 350 students involved

  Sports teams achieved league championships in:

  Basketball (boys and girls)

  Track (boys and girls)

  Football

  Baseball
- Many students are at school from 7:30 a.m. and stay until as late as 8:00 p.m.

Taft Senators win state championship				
Video	Photo	A A A SHARETHIS		
		WS-1		
SHI CHAMPS		Posted: 0328/2011  By: John Popovich  COLUMBIUS - The Taft Senators won the Ohio Division III state championship Saturday evening with an overwhelming 95-52 victory over Cleveland Central Catholic.		
01:10 / 01:22	43 IIIIIII Embed Email	It was never a close contest. Taft led by ten points after one quarter, and spurted to a 30 point lead by halftime. At the end of three quarters, Taft led 74 to 25.		

### **KEY STRATEGIES**

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- · Cincinnati Bell Partnership
  - Tutoring
  - Incentives
- Safety Net Program
  - 5<sup>th</sup> Quarter
  - Intervention
  - Individual Learning Plans
- · Teacher Empowerment
  - Professional Development
  - Technology

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### Cincinnati Bell Partnership

- Cincinnati Bell, the largest local telecommunications provider in Cincinnati, partnered with Taft IT High School from day one.
- Jack Cassidy, CEO, and Anthony G. Smith, Principal, entered into a long-term partnership agreement sealed with only a handshake.
- This partnership has involved the following areas:
  - Building infrastructure
  - Equipment
  - Incentive Programs
  - Co-Curricular Fundraiser
  - Cincinnati Bell Tutoring Program

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### Cincinnati Bell Tutoring Program

- The Senior Institute Manager and Principal review strand data with tutors from Cincinnati Bell

  OGT standards are used

  Disaggregated data is used to see patterns in problem areas

  Tutors' strengths are considered when matching subject areas



### Cincinnati Bell Tutoring Program

- The Senior Institute Manager and Principal review strand data with tutors from Cincinnati Bell
  - OGT standards are used
- Disagregated data is used to see patterns in problem areas
   Tutors' strengths are considered when matching subject areas
   Tutoring occurs during instructional day
   Ensures students are present and that tutors' time is maximized.
   Students required to make up work for classes missed

- Cincinnati Bell provides breakfast for Cincinnati Bell emplo tutors



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### Cincinnati Bell Incentive Program

- · Cincinnati Bell Incentive Program
  - For students with 3.3 GPA or higher
  - Qualifying Preparatory Academy students
     \$30 Best Buy gift card each quarter

  - Qualifying Senior Institute students
     Laptop, wireless phone, and ZoomTown
- · Cincinnati Bell Scholarship Program
  - Each year, ten \$5,000 renewable scholarships are given to deserving students.
  - To date, over \$750,000 has been awarded as part of this initiative.

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### Safety Net Program 5<sup>th</sup> Quarter

- · Comprehensive safety net opportunities have increased Taft IT High School's student graduation rate
  - Students are notified as soon as a deficiency occurs
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### Safety Net Program 5<sup>th</sup> Quarter

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   Students are notified as soon as a deficiency occurs

  - Students are given multiple opportunities to address deficiencies
- Students have opportunities to repair credit deficiencies
   Before and after school

  - On Saturdays
  - During the summer
- Some students:
  - meet with teachers starting at 8:10 a.m.
    meet with teachers from 3:10 p.m. to 5:00 p.m.

- meet with teachers on Saturdays from 9:00 a.m. to 12:00 p.m.

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### Safety Net Program (continued)

· Tracking documents allow students to focus only on standards with performance deficiencies in any given course



### Safety Net Program (continued)

- Tracking documents allow students to focus only on standards with performance deficiencies in any given course
- Students receive Individual Learning Plans that clearly identify where interventions are needed
  - Students receive this plan following the first semester of the school year
  - This plan is updated at the end of the school year



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### Safety Net Program (continued)

- The term "5<sup>th</sup> Quarter" was used to eliminate the negative connotation associated with summer school.
- Students realize that 5<sup>th</sup> Quarter is a continuation of learning.
- Students have really gravitated to the new terminology of 5<sup>th</sup> Quarter instead of summer school.

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### Teacher Empowerment Professional Development

- Teachers serve as leaders in the school and throughout the district as a whole.
- Lesson plan reviews and classroom walkthroughs help teachers to refine teaching techniques.
- Teachers present data and strategies for sustainability through staff meetings and book



## Teacher Empowerment Technology

- Technology has helped teachers become experts.
- Enhancements include, but are not limited to, the following:
  - Blackboard
  - Dashboard
  - Smartboards
  - Final Cut Pro (Interactive Media—Apple)
  - Cisco Networking (Networking—PC)
  - New School (projection system/DVD/Cable in each and every classroom)

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### Upward to Excellence

 We are very pleased with our progress of being rated EXCELLENT on the Ohio School Report Card and being named a Blue Ribbon award recipient by the US Department of Education.



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- We are very pleased with our progress of being rated EXCELLENT on the Ohio School Report Card and being named a Blue Ribbon award recipient by the US Department of Education.
- Our commitment is to move our students onward and upward.
- The entire Taft IT High School Community remains dedicated to achieving excellence for all students.

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### Upward to Excellence

- Taft Technology also received a Bronze rating from US News and World Reports.
- Our co-curricular participants can be proud that we have received the Harold A. Meyer Award for sportsmanship, ethics and integrity the last three years.
- Finally, we have been named an Ohio School of Promise for the 2008-2009, 2009-2010, and the 2010-2011 school years.

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# Principal Turns Around Failing High School, One Student at a Time Principal Anthony Smith Teams Up With Teachers And Local Phone Company to Improve Conditions. BY RON CLAIBORNE AND MAGGY PATRICK WITH RISS | FONT SIZE: A A A | SHARE: Email Twitter Facebook | [+] More For years, Cincinnati's Taft Information Technology High School was notorious for being a dilapidated, crime-ridden school filled with failing and forgotten students. Watch "World News with Diane Sawyer" for more on this story tonight on ABC. Teachers didn't want to teach there, and it was often considered to be the worst slum school in the city. It was so dysfunctional that each clock told a different time - all of which were wrong. "There was no way I was going to let my son go to Taft," said Shonda Fowler, whose son is now a high school student. Things began to change nine years ago. Taft got a new principal, his name is Anthony Smith, and the motton be brought to Taft: "Failure is not an option." The

## Our new goal is to work diligently to receive a rating of EXCELLENT WITH DISTINCTION. EXCELLENT Distinction Robert A. Taft Information Technology High School